TOWNSHIP OF CUMRU · BERKS COUNTY, PENNSYLVANIA

Capital Improvement Program

Proposed Five-Year Plan, 2027–2031

FISCAL YEAR 2027 BUDGET

$7,287,914
2027 CAPITAL REQUEST

$21,339,667
FIVE-YEAR PLAN TOTAL

30
PROJECTS, FIVE DEPARTMENTS

55%
OF 2027 FUNDED BY GRANTS

DRAFT

BOARD OF COMMISSIONERS

President Andrew Donnell
Vice President Tonya L. Campbell
Commissioner Gregory A. Miller
Commissioner Mark Ferrero
Commissioner Lisha L. Rowe

TOWNSHIP ADMINISTRATION

Terrence James, Township Manager
Kathleen George, Finance Administrator

PREPARED BY

Finance Department
Presented to the Board of Commissioners

DRAFT

Transmittal Memorandum

CUMRU TOWNSHIP
Finance Department

MEMORANDUM

TO: Board of Commissioners
THRU: Terrence W. James, Township Manager
FROM: Kathleen George, Finance Administrator
DATE: October 28, 2026
RE: Proposed Capital Improvement Program – Fiscal Year 2027 and Five-Year Plan 2027–2031

Dear Members of the Board:

I am pleased to submit a draft proposal of the Capital Improvement Program (CIP) for fiscal year 2027, together with the five-year plan through 2031. The CIP identifies the equipment, infrastructure and planning investments each department has requested, the year in which each is expected to occur, and how each would be paid for.

The program requests $7,287,914 in 2027 and $21,339,667 over the five years 2027–2031. The tables below summarize the request by department and show how the 2027 program would be funded.

REQUESTS BY DEPARTMENT

Department	2027	% of 2027	2027–2031
Public Works – Highway / Streets	$592,511	8.1%	$2,647,511
Public Works – Sewer	$3,900,000	53.5%	$10,850,250
Police	$187,308	2.6%	$583,144
Fire	$540,990	7.4%	$1,928,707
Administration	$2,017,105	27.7%	$5,280,055
Recreation	$50,000	0.7%	$50,000
Total	**$7,287,914**	**100%**	**$21,339,667**

HOW THE 2027 PROGRAM IS FUNDED

Funding source	2027	Share
Federal grants	$2,685,470	36.8%
State grants	$1,345,779	18.5%
Sewer Fund	$1,650,000	22.6%
General Revenue	$1,128,016	15.5%
Liquid Fuels	$310,000	4.3%
Borrowing	$116,877	1.6%
Other (solar lease-purchase)	$51,772	0.7%
Total	**$7,287,914**	**100%**

State and federal grants are expected to fund $4,031,249, or 55%, of the 2027 program. The remainder comes from the Sewer Fund ($1,650,000), General Revenue ($1,128,016), Liquid Fuels ($310,000) and other sources ($51,772). Borrowing of $116,877 is proposed.

DRAFT

PROGRAM HIGHLIGHTS

- Angelica Interceptor – $2,950,000 in 2027 ($8,070,250 over the plan period), funded largely by a federal Community Project grant, for three pumping stations and a new sewer interceptor.
- Roads – $592,511 in 2027 for the focus-roads paving program and hot patching, paid from Liquid Fuels and a state grant.
- Sewer rehabilitation – $950,000 in 2027 from the Sewer Fund for the Fayne Street structural lining, the ongoing grouting and patching program, and stabilization of the Angelica Creek streambank that protects the sewer interceptor.
- Public safety – $676,526 in 2027 for Police and Fire, including the county-wide radio replacement ($86,142 per year for both departments) and the fire engine lease ($173,059 per year), and turnout gear, thermal imaging cameras and gas meters through two awarded FEMA Assistance to Firefighters regional grants ($149,017, 90% federally funded).
- Administration and technology – $87,700 in 2027 for the ERP financial software replacement, $35,000 for records scanning and digitizing, and $8,650 for the Township web site.
- Economic development and planning – $1,650,000 in 2027 for the Lancaster Pike Master Plan, the Redevelopment Authority Capital Program and the EPA Brownfields assessment, all shown as grant funded.

POINTS FOR THE BOARD'S CONSIDERATION

- Grant dependence. A large share of the program relies on grant applications. Grant-funded projects should move forward only as awards are confirmed; otherwise they would be deferred or brought back to the Board with an alternative funding source.
- Recurring commitments. The engine lease, the body camera agreement, the radio replacement and the proposed solar energy lease-purchase (annual payments through 2037) are multi-year obligations that carry into future budgets.
- Out-year estimates. Amounts for 2028–2031 are planning figures and will be updated each year as costs and priorities are refined.

I respectfully ask the Board to review the proposed program and provide direction so the 2027 capital requests can be incorporated into the 2027 budget. The Capital Summary and the department Capital Sheets that follow provide the description, estimated cost and financing for every project. I am glad to answer any questions.

DRAFT

Project Requests by Year

Department / Project	Prior Authority	2026	2027	2028	2029	2030	2031	Five-Year Total 2027–2031
Public Works – Highway / Streets								
Focus Roads Paving Program	–	–	552,511	385,000	440,000	500,000	550,000	2,427,511
Hot Patching	–	–	40,000	40,000	45,000	45,000	50,000	220,000
Subtotal, Public Works – Highway / Streets	**–**	**–**	**592,511**	**425,000**	**485,000**	**545,000**	**600,000**	**2,647,511**
Public Works – Sewer								
Fayne Street Sewer Structural Lining	–	–	150,000	430,000	–	–	–	580,000
Sewer Grouting & Internal Patching	–	–	350,000	350,000	350,000	350,000	350,000	1,750,000
Angelica Interceptor	500,000	–	2,950,000	2,888,051	2,232,199	–	–	8,070,250
Angelica Creek Sewer Bank Stabilization	–	–	450,000	–	–	–	–	450,000
Subtotal, Public Works – Sewer	**500,000**	**–**	**3,900,000**	**3,668,051**	**2,582,199**	**350,000**	**350,000**	**10,850,250**
Police								
Body Cameras	–	37,918	37,918	37,918	37,918	–	–	113,754
Patrol Vehicle	–	65,000	70,420	69,000	71,000	73,000	–	283,420
Tasers	–	19,708	–	–	–	20,000	–	20,000
Replacement Radios	–	–	29,000	29,000	29,000	29,000	–	116,000
Fitness Room Equipment	–	–	14,000	–	–	–	–	14,000
Portable Truck Scales	–	–	35,970	–	–	–	–	35,970
Subtotal, Police	**–**	**122,626**	**187,308**	**135,918**	**137,918**	**122,000**	**–**	**583,144**
Fire								
Replacement Radios	–	–	57,142	57,142	57,142	57,142	57,142	285,710
Fire House Furnishings	–	–	70,000	–	–	–	–	70,000
Apparatus Bay Fans	–	–	25,000	–	–	–	–	25,000
Floor Machine	–	–	15,000	–	–	–	–	15,000
Engine Lease (2 engines, 10-yr replacement plan)	173,059	173,059	173,059	173,059	173,059	173,059	–	692,236
AFG Regional Grant – Turnout Gear (host agency)	–	–	87,837	–	–	–	–	87,837
AFG Regional Grant – Thermal Imaging & Gas Meters	–	–	61,180	–	–	–	–	61,180
Solar Energy System (lease-purchase)	–	–	51,772	473,490	54,207	55,482	56,793	691,745
Subtotal, Fire	**173,059**	**173,059**	**540,990**	**703,691**	**284,408**	**285,683**	**113,935**	**1,928,707**
Administration								
Web Site Development	–	18,000	8,650	8,650	8,650	8,650	–	34,600
Grant Consultant	–	72,000	72,000	–	–	–	–	72,000
Lancaster Pike Master Plan (grant)	–	–	350,000	–	–	–	–	350,000
Redevelopment Authority Capital Program (grant)	–	200,000	1,000,000	1,000,000	1,000,000	1,000,000	–	4,000,000
EPA Brownfields Assessment (grant)	–	100,000	300,000	100,000	–	–	–	400,000
Records Management – Scanning & Digitizing	–	–	35,000	35,000	35,000	–	–	105,000
ERP Financial Software	–	–	87,700	33,500	33,500	–	–	154,700
Comprehensive Recreation Plan (grant + match)	–	–	163,755	–	–	–	–	163,755
Subtotal, Administration	**–**	**390,000**	**2,017,105**	**1,177,150**	**1,077,150**	**1,008,650**	**–**	**5,280,055**
Recreation								
DCNR Community Conservation Plan	–	50,000	50,000	–	–	–	–	50,000
Playground Plan	–	28,750	–	–	–	–	–	–
Subtotal, Recreation	**–**	**78,750**	**50,000**	**–**	**–**	**–**	**–**	**50,000**
Grand Total	**673,059**	**764,435**	**7,287,914**	**6,109,810**	**4,566,675**	**2,311,333**	**1,063,935**	**21,339,667**

2027 is the budget year; 2028–2031 are planning figures. Prior Authority and 2026 amounts are shown for context and are not part of the five-year total. Whole dollars.

DRAFT

2027 Funding Sources by Project

Department / Project	General Revenue	Borrowing	Liquid Fuels	State Grant	Federal Grant	Sewer Fund	Other	Total 2027
Public Works – Highway / Streets								
Focus Roads Paving Program	–	–	270,000	282,511	–	–	–	552,511
Hot Patching	–	–	40,000	–	–	–	–	40,000
Subtotal, Public Works – Highway / Streets	**–**	**–**	**310,000**	**282,511**	**–**	**–**	**–**	**592,511**
Public Works – Sewer								
Fayne Street Sewer Structural Lining	–	–	–	–	–	150,000	–	150,000
Sewer Grouting & Internal Patching	–	–	–	–	–	350,000	–	350,000
Angelica Interceptor	–	–	–	–	2,250,000	700,000	–	2,950,000
Angelica Creek Sewer Bank Stabilization	–	–	–	–	–	450,000	–	450,000
Subtotal, Public Works – Sewer	**–**	**–**	**–**	**–**	**2,250,000**	**1,650,000**	**–**	**3,900,000**
Police								
Body Cameras	37,918	–	–	–	–	–	–	37,918
Patrol Vehicle	–	–	–	70,420	–	–	–	70,420
Tasers	–	–	–	–	–	–	–	–
Replacement Radios	29,000	–	–	–	–	–	–	29,000
Fitness Room Equipment	14,000	–	–	–	–	–	–	14,000
Portable Truck Scales	–	–	–	35,970	–	–	–	35,970
Subtotal, Police	**80,918**	**–**	**–**	**106,390**	**–**	**–**	**–**	**187,308**
Fire								
Replacement Radios	57,142	–	–	–	–	–	–	57,142
Fire House Furnishings	70,000	–	–	–	–	–	–	70,000
Apparatus Bay Fans	25,000	–	–	–	–	–	–	25,000
Floor Machine	15,000	–	–	–	–	–	–	15,000
Engine Lease (2 engines, 10-yr replacement plan)	173,059	–	–	–	–	–	–	173,059
AFG Regional Grant – Turnout Gear (host agency)	7,985	–	–	–	79,852	–	–	87,837
AFG Regional Grant – Thermal Imaging & Gas Meters	5,562	–	–	–	55,618	–	–	61,180
Solar Energy System (lease-purchase)	–	–	–	–	–	–	51,772	51,772
Subtotal, Fire	**353,748**	**–**	**–**	**–**	**135,470**	**–**	**51,772**	**540,990**
Administration								
Web Site Development	8,650	–	–	–	–	–	–	8,650
Grant Consultant	72,000	–	–	–	–	–	–	72,000
Lancaster Pike Master Plan (grant)	–	–	–	350,000	–	–	–	350,000
Redevelopment Authority Capital Program (grant)	500,000	–	–	500,000	–	–	–	1,000,000
EPA Brownfields Assessment (grant)	–	–	–	–	300,000	–	–	300,000
Records Management – Scanning & Digitizing	–	35,000	–	–	–	–	–	35,000
ERP Financial Software	87,700	–	–	–	–	–	–	87,700
Comprehensive Recreation Plan (grant + match)	–	81,877	–	81,878	–	–	–	163,755
Subtotal, Administration	**668,350**	**116,877**	**–**	**931,878**	**300,000**	**–**	**–**	**2,017,105**
Recreation								
DCNR Community Conservation Plan	25,000	–	–	25,000	–	–	–	50,000
Playground Plan	–	–	–	–	–	–	–	–
Subtotal, Recreation	**25,000**	**–**	**–**	**25,000**	**–**	**–**	**–**	**50,000**
Total Funding	**1,128,016**	**116,877**	**310,000**	**1,345,779**	**2,685,470**	**1,650,000**	**51,772**	**7,287,914**
Share of budget-year funding	*15.5%*	*1.6%*	*4.3%*	*18.5%*	*36.8%*	*22.6%*	*0.7%*	*100.0%*

Balance check. 2027 requests in Section A total $7,287,914; identified 2027 funding in Section B totals $7,287,914. Difference: $0 — In balance. Whole dollars.

DRAFT